

500 Queens Venture Capital

500QueensVC

Developing women for executive leadership

Community funding and CEO development

500

Queens VC

An Australian minimum

10,000

Queens VC

An international minimum

50,000

Queens VC

A global minimum

Joyful Responsible Abundance

Starting minimums with open-ended growth

Luke Nathan Hayes

Original vision, present-day planning

23 September 2026

Contents

Build the community, fund the work and develop women as CEOs and leaders.

Women leading enterprise and investment.....3

Gather the community around useful work.....4

Develop leaders by building and solving.....5

The AI Queens mentorship system.....6

The original enterprise catalogue: systems for life.....7

Original enterprises: matter and intelligence.....8

AI as mentorship, enterprise and shared infrastructure.....9

Care, reciprocity and C-Hour.....10

Assemble backing and share the prosperity.....11

The Australian five year guide.....12

Operate a shared home around the clock.....13

Grow through shared capability.....14

Working materials and provenance.....15

Working materials: AI and civic participation.....16

Women leading enterprise and investment

500 Queens Venture Capital (500QueensVC) is a plan to develop women as CEOs, enterprise leaders and decision makers, with the capital and relationships to put that leadership into practice. The purpose is Joyful Responsible Abundance: a rewarding life, responsibility for consequences and prosperity that reaches more people.

The Brisbane beginnings

Luke Nathan Hayes began 500 Queens Venture Capital (500QueensVC) during COVID in Festival Towers, angered by reporting that women-led companies received less than 3% of global venture capital. Gina Rinehart's [Hancock Prospecting connection to 500 Queen Street](#) inspired the arbitrary starting number. Queen's Wharf suggested a global headquarters; Brisbane 2032 added an international horizon.

The [Australian 2025 funding report](#) records 2% going to female-only founding teams and 24% to teams with at least one female founder, including that 2%. 500QueensVC seeks substantive leadership and economic influence, beyond counting women in founding teams.

The ambition and the path ahead

The [original five ambitions](#) remain: world-leading ecosystems, the biggest moonshots, trustworthy AI, major cinematic storytelling and autonomously built resilient cities. They connect women's executive leadership with long-term civilisation planning. The startup catalogue and AI Queens mentorship give that ambition practical starting points.

Ambition	Starting scale
500 Queens Venture Capital	At least 500 women developing and exercising leadership in Australia
10,000 Queens Venture Capital	500 × 20 across UNG20 nations, seeking United Nations involvement
50,000 Queens Venture Capital	Global growth, originally illustrated by 500 × 100

These are bare minimums. Further intakes, repeat learning and larger local communities continue beyond them.

The pathway runs from community participation to exploring an enterprise idea, learning with AI Queens and experienced mentors, leading practical work, and securing capital for delivery. Enterprise grants, later investment and business succession support that progression. Productive enterprises then strengthen livelihoods, shared knowledge and further opportunity.

[Mutual Futures](#) shapes the economic model: paid exploration of different work, pathways into ownership, adequate incomes and time for care, learning and [intermittent retirement](#). [Grain by Grain](#) supplies an ambitious field of useful work: solving for existential threats while improving life now. Universal intelligence, shared facilities and scientific collaboration widen access to the tools for that work. These ideas shape the activities and budgets on the following pages.

Women leading enterprises remains the centre, across everyday businesses and ambitious research. Women without a startup, people entering work, experienced managers and returning workers all belong in the invitation.

Luke has contributed the vision and public materials voluntarily. He has no money committed and has not undertaken an operating or fundraising role. Establishment starts with interested people bringing delivery experience, relationships and backing.

Gather the community around useful work

People join 500QueensVC through community, culture and learning, or through enterprise, investment and governance. The venture themes and Council of Aura connect these interests with useful work. Record what each person wants to learn, contribute or support, then connect them with a group, a project and its next working session.

The opening invitation

Join 500QueensVC, a community developing women as CEOs and enterprise leaders. Bring something you want to learn, a problem worth solving or experience to share. We are connecting future leaders with mentors, businesses, researchers and backers to build useful enterprises and joyful responsible abundance. Our starting ambition is at least 500 women in Australia, growing internationally and beyond.

Turn introductions into working relationships

1. Gather interest through women's networks, employers, universities, TAFEs and community organisations. Ask once for location, interests, availability, support sought and contributions offered, with permission to follow up.
2. Hold an online introduction and a Brisbane gathering using an offered venue. Start with participants' accounts of a good working life and the problems they want to address. This brings the [GAJRA listening approach](#) into programme design.
3. Build the opportunity board around real work. Start with the original startup catalogue on pages 7-8, paired with the AI Queens mentors. Add business improvements, succession opportunities and relevant briefs from [Project Atlas](#), the [Community Ledger](#) and [local networks](#). Each entry names the need, work, time, payment or voluntary basis, contact and next step.
4. Match participants, willing mentors and project partners. Record the first result to produce and a review date. Bring a business owner, customer or affected community into the discussion early. C-Hour recognises voluntary care and reciprocal help; shared challenges invite young people to participate and see their progress.
5. Form the delivery group from specific offers: organising, teaching, finance, partnership building and fundraising. Record each agreed contribution. Put paid roles in the operating request and recruit against the funded work.

Make room for strong demand

Plan for oversubscription. Connect repeated workshops, online participation and local groups to the same community. Show available funded places, selection criteria, timing and the next intake. Use unmet demand by activity and location to shape the next funding request.

[GAJRA Earth Infinity's working rhythm](#) fits each gathering: a clear question, an agreed action, a result to examine and a revision. Share demonstrations and participant-approved stories, celebrate progress and invite help with the next task.

Develop leaders by building and solving

Leadership development centres on practical responsibility for customers, budgets, teams and delivery, supported by experienced executives. [Try Everything Once](#) supplies the workforce design: paid exploration across functions and sectors, mentoring and a return relationship with a home organisation.

Turn a useful problem into executive practice

Starting work	Leadership experience and a tangible result
Improve or take over an existing business	Work with the owner on customers, cash flow and succession; produce a trading and handover plan
Build a new enterprise or shared service	Test demand, organise delivery and price the offer; gain a customer or complete a working demonstration
Address an existential threat	Work with researchers on a failure mode and response; test a component and record its performance
Open access to intelligence and science	Build a usable data, simulation, learning or instrument project; test it with intended users

[Grain by Grain](#) gives the third route its purpose: solving for existential threats and protecting a life worth living. Food, water, energy and resilient infrastructure supply practical work. [Virtual Solar Swarm](#) and the space-weather material connect observation, data and instrumentation to that endeavour across the solar system.

[Extreme Matter Atlas](#) supplies the research method: turn an idea into quantities, identify the mechanism and nearest working technology, then specify the next measurement. Its crystal, metamaterial and engineering tools connect women-led research with products. A materials project brief names the intended use, target property, sample or prototype, laboratory partner, test cost and result to measure. That connects a bold idea to an enterprise funding request.

A repeatable learning cycle

The original guide is 13 weeks and approximately 300-500 hours of development. It connects four steps: define the problem; test demand and prepare the budget; lead delivery; present results and the next decision. Use this as a flexible planning guide for teaching strategy, finance, people, operations and governance through real decisions. AI Queens support preparation and reflection between sessions; experienced people contribute judgement, feedback and relationships.

Pair the next step with paid project leadership, an acting executive assignment, startup development or business succession. Each placement records authority, budget, pay, supervision and handover. Price mentoring, access support and paid time into the relevant programme or employer agreement.

Make leadership substantive

Record who sets strategy, allocates money, appoints people and answers for performance. CEO, C-suite, board and investment roles include explicit decision rights, information access and, where relevant, votes and ownership. A token appointment does not meet the purpose.

Use recorded interests and an uninvolved reviewer for conflicted decisions, with a separate contact for concerns. Track projects delivered, paid leadership responsibilities, ownership and consequential decisions. This connects learning to economic influence.

The AI Queens mentorship system

The [AI Queens mentorship system, called the Council of Aura or Council of 24](#), connects enterprise knowledge with identity and belonging. Twelve Civilisation Pillar Queens organise what to build; twelve Cultural Anchor Queens bring different cultural perspectives into learning. Participants develop the characters and their meaning through the [original mutable mythos](#).

Twelve Civilisation Pillar Queens

AI Queen	Mentorship and enterprise focus
Spark Queen	Creativity, idea development and the courage to begin
Shield Queen	Contracts, intellectual property and funding basics
Seed Queen	Food systems, regeneration and cooperative enterprise
Storm Queen	Growth, public communication and campaigns
Star Queen	Long-term strategy and existential threats
Super Queen (Aura)	AI coherence, alignment and coordination across projects
River Queen	Water security, restoration and the blue economy
Forge Queen	Manufacturing, trades and working prototypes
Ember Queen	Energy, hazard resilience and local systems
Silk Queen	Trade, export and Asia-Pacific connections
Lore Queen	Governance, law and democratic participation
Dream Queen	Storytelling, culture, arts and immersive media

Twelve Cultural Anchor Queens

Rainbow Serpent, Dragon, Lotus, Olive, Crescent, Coral, Clover, Flame, Phoenix, Sun, Pearl and Prism Queens carry the website's cultural and identity strands. These span First Nations, East and South Asian, Mediterranean, Middle Eastern and Central Asian, Pacific, Celtic, African, Southeast Asian, Anglo-colonial, mixed-heritage and inclusive perspectives.

They are creative AI characters. Cultural knowledge, interpretation and permission remain with the people involved. [Ready S.E.T. Co-op's cultural intelligence approach](#) connects each contribution to its source, purpose and agreed uses.

Put the mentors to work

A participant chooses an enterprise brief and relevant Queens, explores alternatives, rehearses a CEO decision and produces a budget, experiment or presentation. A human mentor reviews the result; the participant records the decision and what happened. Useful source material and corrections improve the next session.

Establishment work: assemble the 24 character briefs, connect approved source libraries, test business scenarios with prospective participants and price hosting, maintenance and human mentoring. Measure accuracy, usefulness, cost and access. Use the results to develop the programme's AI mentorship service.

The original enterprise catalogue: systems for life

The [original presentation](#) contains 120 startup suggestions across slides 15-18. These remain the starting library, including unconventional and long-horizon ideas. The three overarching themes are Simulations & Robots, Nano-Fabrication and Speed of Transition. Women entering the programme have ideas to explore before arriving with a company of their own.

Simulations and robots: 20 suggestions

Aged Care Support Systems; NDIS Support Systems; Smart City Capsule Hotels; Smart City Quarantine Hotels; Automated Fleet Cleaning; Frozen Food Warehouse Systems; Space Port Island Construction; East Coast Under Ocean UFRT; Cinematic Universe Simulations; Space Weather Modelling; Near Earth Object Mapping; 100K Solar System Satellite Web; Off World Mining and Refining; Earthquake/Volcano Prediction; Quantum Computing Frameworks; Global Governance Networks; Fukushima Extreme Robotics; Subterranean City Building; Live Aid 2025 Cities >50K People; Live Aid 2025 Artistic World Vote.

Star, Super Queen (Aura), Forge and Dream connect modelling, robotics, existential resilience and public storytelling. [Virtual Solar Swarm](#), the Sensorium and [Grain by Grain](#) develop this original direction. The 2025 event labels record historical ideas; a future programme uses newly agreed dates.

Clean power systems: 10 suggestions

Tidal and Wave Power; Solar Desalination Bubbles; Mid Level Plasma Fusion; Pumped Water Storage; Battery Technology; Superchargers; Solar Concentration Furnaces; Bladeless Wind Turbines; Gravity Power; Hydrogen.

Ember, River and Forge connect generation, storage, water and manufacture. A starting brief compares a defined service, measured output, cost and maintenance.

Closed-loop food: 10 suggestions

Insects; Seafood; Seaweed; Superfoods; Mushrooms and Fungi; Legumes; Bacteria and Viruses; Poultry; Medicinal Plants and Spices; Food Compute/Produce DAO.

Seed and River connect food production, biological systems and nutrition. Current local compute, cooperative food systems and waste-reduction work add routes into production planning and shared ownership.

Waste reclamation: 10 suggestions

Plastics and Glass; Nuclear Waste and Water; Industrial Process Byproducts; Solid Waste Refuse Tips; Human Waste and Life Support; Farming Process Byproducts; Subterranean City Displaced Muck; Mining Process Byproducts; Water Pollution; Computer E-Waste.

Forge, River and Seed connect recovery, repair and useful outputs. Trace one material stream from source through processing to a customer, recording energy, quality and disposal avoided.

Subterranean cities: 10 suggestions

DNA RNA Embryo Ark; Drilling, Tunnelling, Lateral Mining; Minimum, Ideal, Maximum Limits; Eternal Maintenance; Ultra Fast Transport; On Demand Production; Eternal Human Life Support; Resurface & Expansion Planning; Gamification of Governance; Olympic Scale Entertainment.

These are components of the original resilience ambition. [Grain by Grain](#) retains its purpose of solving existential threats. Research begins with a defined component or failure mode, alongside the larger vision.

Original enterprises: matter and intelligence

Extreme metamaterials: 10 suggestions

Superconductors; Polymers; Perfect Crystal Growth; Ceramics; Anodes and Cathodes; Electrolytes; Resonators; Absolute Vacuums; Extremely Precise Lasers; Extreme Magnetism or Levitation.

Forge and Super Queen (Aura) connect this portfolio to [Extreme Matter Atlas](#): a target property, candidate material, simulation, sample and measurement. Record established results, predictions and speculative ideas distinctly.

Space industry: 10 suggestions

Second Skin Space Suits; Radiation Protection Systems; Radiation Remediation Systems; 3D Metallic Printers/Welders; Starship Size Mining Payloads; Starship Size Deep Space Payloads; Starship Size Eternal Life Support; Subterranean City Designs; Interstellar Warp or Portals; Plasma Fusion in Space.

Star, Forge and Ember connect protection, payload systems and power. Funding briefs identify the next demonstrable result.

Micro-architectures: 10 suggestions

Sensors and Switches; System on a Chip; Quantum Computers; Micro Fluidics; Solid State Crystal Compute; Rubidium Quantum Compute; Molecular Machines; Claytronics; Near Eye Light Field Displays; Quantum Entanglement.

Forge and Super Queen (Aura) connect these ideas to computing and scientific collaboration.

Humanities and fun: 10 suggestions

Cinematic Universe; Just-In-Time Learning; Radical Life Extension; Micro Biome Mastery; Sex and Sexual Education; Matrimony of Many; Game Design School; Mental Health Support; Creativity and Performance Art; Philosophy and Life Long Learning.

Dream, Spark and Star connect storytelling, learning and a life worth living.

Market analysis: 10 suggestions

Aged Care and NDIS; Education and Training; Mental Health & Happiness; Physical Health & Living Standards; Migration & International Students; Pandemics, Plagues & Extreme Weather; Agriculture and Aquaculture; Housing and Tourism; Population Stability; Governing Protocol & Confidence.

Aura of Intelligence: 10 suggestions

500 Queens: Aura Framework; Aura Events on NVIDIA DGX1; Queens Wharf Conscious A.i. Art; Magic Mirror Conscious Aura; Millionaire Aura; Billionaire Aura; Intimate Values Underwear; NDIS Aura Development; Aged Care Aura Development; Female Prisoner Rehabilitation.

The names preserve the source concepts. Historical hardware and consciousness language describe their original framing. Present briefs specify an actual service, users, technology and a testable benefit.

The website's twelve venture examples

Tidal & Wave Power; Solar Desalination; Advanced Battery Tech; Insect & Fungi Protein; Medicinal Plants; Seaweed Aquaculture; Plastics-to-Fuel; E-Waste Micro-factories; Water Remediation; Advanced Tunneling Tech; Eternal Life Support; Ultra-Fast Transport. These are the [website's selected examples](#) of the wider portfolio, rather than its full extent.

AI as mentorship, enterprise and shared infrastructure

Trustworthy AI connects personal development, executive learning, care, creativity and civilisation-scale thinking. The practical questions run through each enterprise: who owns productive intelligence, who has access and who receives its benefits? Aura of Intelligence and the [UNGA81 vision](#) place human capability and shared prosperity at the centre.

Develop the original Aura enterprises

The [Aura enterprise family](#) includes Aura Innovation Labs, Universal Translation, AI In-Home Auto-Farms, Smart Pod Hotels, Entrepreneurs Co-Living, Clothing and Wellness, Entertainment, Travel, the Affinity Marketplace, Gamify Democracy, and personalised disability and aged-care support. These connect AI development with customers, useful work and women-led enterprises.

AI Queens bring these fields into executive learning. For example, an aged-care technology brief joins Super Queen, Shield and Dream around service design, personal information, commercial viability and lived experience. Participants lead the project with care practitioners and intended users; AI supports research, simulation and preparation.

Use the missing middle of computing

Connect personal devices, local shared computing, regional and national systems, and cloud services around actual workloads and local control. [Ready S.E.T. Co-op's Cultural Intelligence Node](#) gives this approach practical uses: media production, local models, digital twins, fabrication and environmental observation. The [UNGA81](#), [A Fair Go for the AI Age](#) and the [Senate AI submission](#) develop the wider infrastructure case.

Programme work	Shared intelligence and a useful result
CEO development	AI Queens rehearsals, source-based research and a reviewed decision brief
Creative enterprise	Editing, rendering, translation and a client-ready production
Science and engineering	Sensor data, materials models and a reproducible experiment
Local business and resilience	Scheduling, service maps and tested continuity arrangements

Cost the workload before equipment: compute, software, storage, power, cooling, maintenance and people. Purchased access, an institutional partnership or a locally operated node each has a priced service case. The Dunwich rack is a reference proposal; a Brisbane incubator does not inherit its capital cost or an assumed installation.

Connect learning to evidence and shared prosperity

[The Sensorium](#) proposes shared Earth-space observations, simulations and open scientific debate. Pair it with space-weather research, [Virtual Solar Swarm](#) and [Extreme Matter Atlas](#): preserve data sources, compare competing explanations and publish reproducible tests. This gives [Grain by Grain](#)'s existential-threat purpose concrete research enterprises.

[Ready S.E.T. Co-op connects equipment](#) with paid work and training; [Mutual Futures](#) connects productivity with ownership and freedom over time. Record agreed uses of cultural material. Measure output, errors, cost and benefits returned to participants.

Care, reciprocity and C-Hour

C-Hour is a mechanism for care and reciprocity. It recognises community contribution, measures progress and encourages participation, particularly among young people through gamification and recognition. It has no economic equivalent. [The Incomplete Ledger](#) names the gap it addresses: conventional accounts overlook much of the care that sustains a community.

1 verified hour of community contribution = 1 C-Hour.

The hour recognises time given. The accompanying story records the care, learning, relationships and results. Together they make otherwise overlooked contributions visible without assigning them a price.

Bring participation into the 500QueensVC community

Build welcoming activities around the original venture themes: help someone learn a tool, join a restoration project, contribute to community science, support a creative production or share a useful skill. Connect young participants with women leaders and mentors through work they find meaningful.

Activity	Progress to recognise
Learn and then help another person	A skill shared and a new mentoring relationship
Contribute to environmental care	Work completed and changes observed over time
Join a science or making project	Observations, repairs, experiments and shared learning
Support a community or creative activity	Care given, people helped and a collective result

Make progress visible and participation joyful

Use the [Gamify Democracy sequence](#): Scan > Design > Simulate > Do > Share. Explore a local need, design a response, try it in a model, carry out the activity and share the result. A community garden or accessible public-space project connects each step with visible progress.

Create cooperative challenges, learning milestones and recognitions around these contributions. Celebrate care, curiosity, persistence and helping others alongside completed work.

Give each activity a clear purpose, an accessible starting task and someone to learn with. Record the contribution and time, confirm it with the people involved, and add what changed or was learned. Return to the project to see how those contributions accumulate.

Progress record = contribution + recognised time + learning + observed result.

AI Queens help participants explore activities, understand a project and reflect on their experience. Human relationships give the record its meaning. Young people help shape the challenges and forms of recognition that encourage them to return.

Care and leadership grow together

Within 500QueensVC, this creates encounters with leadership before a person has a business, a qualification or an investment pitch. Participants practise listening, organising, encouraging others and following through. Mentors recognise developing capability and invite further learning.

Review who is joining, who returns, what people learn, how reciprocal help develops and what improves. C-Hour is part of that account of community progress. Grants, wages and investment remain in the programme's financial accounts.

Assemble backing and share the prosperity

Turn the enterprise briefs and leadership programme into one funding pack: the delivery group or proposed host, five-year guide, current operating costs and payment schedule. Seek backing for clear uses of money.

Money sought	Funding conversation	Result financed
Enterprise grants	Philanthropists, foundations, corporate sponsors and suitable public programmes	100 × A\$50,000 annually in the original guide
Incubator operations	Anchor sponsors, programme funders and an operating host	Staff, premises, teaching, mentoring, marketing, events and overheads
Establishment	Founding backers and hosts offering facilities or services	Setup, deposits, systems and professional work
Investment and acquisition capital	Investors, experienced fund managers and succession partners	Enterprise growth or a negotiated business transfer

The [archive's A\\$5, A\\$10, A\\$20, A\\$50 and A\\$100 support packs](#) offer an opening fundraising ladder. Price learning materials, gatherings and shared resources against delivery costs. Record donations, purchases and investment separately.

One, five or ten enterprise grants represent A\$50,000, A\$250,000 or A\$500,000. Four A\$250,000 operating contributions equal the old A\$1m annual guide. Use these as conversation sizes, with updated costs showing the actual ask.

From a conversation to funded delivery

Compare delivery through a suitable host with a dedicated operation. Match each backer to a contribution and record its use, amount and decision date. For research enterprises, price laboratory access, samples, prototypes and measurements around a defined next test, using the [Extreme Matter Atlas](#) project brief.

Agree the receiving organisation, spending responsibility, contribution terms and reporting. Convert signed commitments into a payment schedule alongside rent, payroll, teaching and grant payments. Funded operation begins with the delivery arrangements and opening cash in place.

Cash still to secure = $\max(0, \text{budgeted costs} - \text{confirmed cash backing} - \text{costs replaced by agreed in-kind support})$.

Calculate by payment period. For investment subscriptions, work with an experienced fund operator and legal adviser on [structure, licensing and terms](#).

Put Mutual Futures into the economics

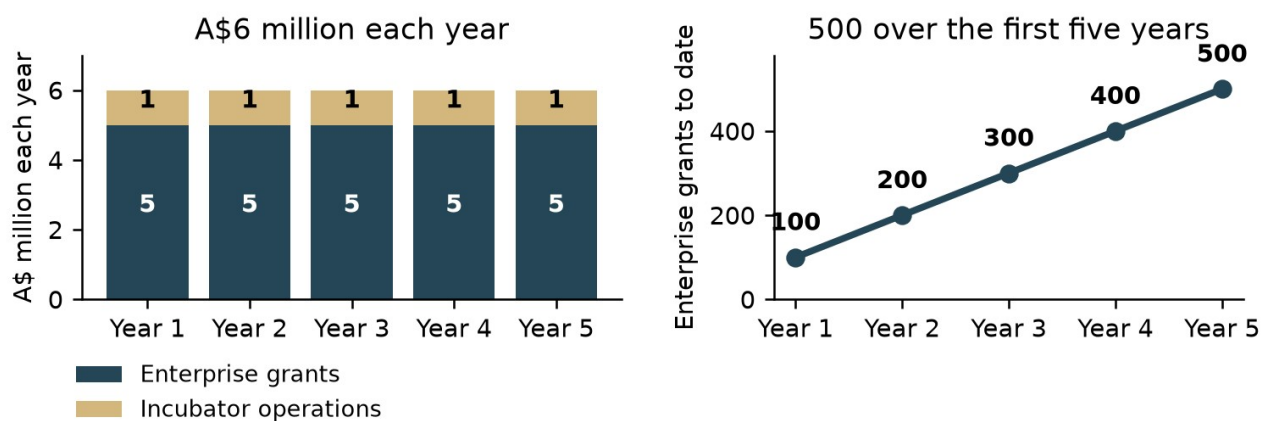
Cost paid placements and founder income against living needs. Negotiate ownership and earnings participation in [succession and cooperative enterprises](#). Budget [intermittent retirement](#) with staffing cover, handovers and a return pathway.

Allocate available cash after operating costs, taxes, financing, asset spending and reserves between ownership returns, shared services and income or leave support. Track progress towards universal adequate incomes through coverage and funding.

The Australian five year guide

The [rounded 2021 model](#) funds 100 enterprises a year for five years, alongside leadership development and incubator support. The numbers are calculation guides, open to expansion and updated costs.

Funding	Annual guide	Five-year guide
Enterprise grants	$100 \times \text{A\$}50,000 = \text{A\$}5\text{m}$	A\$25m
Incubator and accelerator operations	A\$1m	A\$5m
Total	A\$6m	A\$30m



Total = (annual enterprise intake $\times$ grant size + annual operations) $\times$ years + setup.

With changing yearly inputs: total = sum of each year's grants and operating costs + setup.

The original grants take no equity and require no repayment. The derived A\$10,000 operating allocation per enterprise pays for pooled incubator services. It is not an extra grant.

Leadership participation extends beyond grant recipients. Record women developing as leaders, enterprise grants and executive appointments separately. Each programme's five-year delivery period begins when its funded operation opens.

Operate a shared home around the clock

500 Queen Street anchors the Brisbane incubator. Overlapping hot desks, 24-hour access and work from home are integral to serving an oversubscribed community within limited space and budget. Shared premises bring people together for executive learning, mentoring, enterprise work and events.

[Oceania Healthy De-Slop Co-ops](#) informs the shared-facility model: pooled equipment, local computing, services and space for wellbeing and connection. Price the useful services together, with clear ownership, membership access, operating responsibility and contributions.

Compare the fitted offices

Office	Advertised fit-out	Annual rent comparison
Level 2 , 830 sqm	64 open-plan workstations, 3 executive offices and meeting rooms	A\$697,200 pre-incentive
Level 7 , 422 sqm	43 open-plan workstations, 1 executive office and meeting rooms	A\$367,140 pre-incentive

Caden's asking rents use the annual basis provided by Luke. Confirm lease terms, GST, outgoings, incentives and after-hours access in the tenancy proposal.

RENT	BALANCE
A\$697,200 69.72%	A\$302,800 30.28%

Against the old A\$1m annual operating guide, Level 2 leaves A\$302,800 after rent; Level 7 leaves A\$632,860. Their difference is A\$330,060 annually or A\$1,650,300 over five years at unchanged rents. Set the operating ask from the full cost of the chosen programme and premises.

Make the space and services work together

Use one booking calendar for desks, teaching and events, connected to online participation and AI Queens access from home. Add shared compute access and operator support to the technology budget; a rack-scale node has its own capital and engineering case. Price access control, cleaning, connectivity, insurance and after-hours support. Keep participant-controlled reflection separate from operational records, following the personal-intelligence approach in [Mutual Futures](#) and Oceania.

Weekly shared desk-hours = shared desks × bookable hours per week.

Compare bookings and peak attendance with available capacity. Repeated sessions, working from home and added space respond to actual booking pressure.

Annual operations = premises + staff + learning and mentoring + marketing and events + technology and administration + access support + contingency.

Obtain quotes for each line and update the five-year guide. A whole-building purchase has its own acquisition finance, rental income and property costs.

Grow through shared capability

Expansion follows connected people, useful enterprises and backing. The international network shares teaching, research, tools, mentoring and investment introductions while local communities shape their programmes. [GAJRA's garland analogy](#) fits: distinct flowers connected through a shared purpose.

The UNG20 ambition connects the [original G20 nations pathway](#) with the aim of involving the United Nations. The 500 × 20 guide gives that international invitation a starting scale of 10,000 women leaders. Build introductions through participating national networks and present the shared leadership, enterprise and community programme to relevant UN organisations for collaboration.

Establish each new connection through work

Bring a local group, delivery partner and backers together around an opportunity. Run a shared project, price the local programme and agree services, representation and use of the name. Publish its activities and results, then connect the next community. The [Vuvale](#) and [Ocean of Peace submissions](#) add a Pacific approach: listening, reciprocal learning and locally chosen projects in food, climate resilience, cultural production and civic AI. They provide a cooperation proposal, without implying a government partnership.

Reference scale	Five-year grants	Five-year operations	Combined guide
500, one programme	A\$25m	A\$5m	A\$30m
10,000, UNG20 nations	A\$500m	A\$100m	A\$600m
50,000, one hundred equivalents	A\$2.5bn	A\$500m	A\$3bn

These repeat the rounded 2021 Australian inputs. Replace them with local costs, currencies, programme sizes and start dates. The named scales remain minimums, with growth beyond each.

Build the next investment stage from enterprises

The [original Series A ambition](#) is A\$500m to A\$10bn in fund capital, investing A\$200,000 to A\$10m per enterprise. Series B and beyond envisages A\$100m to A\$10bn per investment and a fund larger than the SoftBank Vision Fund of the original period.

Capital sought = planned investments + follow-on reserves + fund costs.

Assemble enterprise cases with customer demand, leadership, financial records, use of funds and ownership terms. Match them with investors and fund managers. Negotiate access rights and fees; a time-limited first look offers an alternative to the original exclusive Series A access.

Show what prosperity delivers

Review community growth, paid executive responsibility, enterprise performance, cash available, income coverage and time for care and learning. These measures connect the [Future of Life 2045 vision](#) to daily experience. Share participant-approved work through demonstrations and the [Earth-Space-AI Summit concept](#), building international relationships towards the original Queen's Wharf headquarters ambition.

The next action stays visible in each group: the work, a willing contact, the resources and a date. Successful enterprises support further opportunity; research and shared intelligence carry knowledge from local needs towards the solar-system horizon.

Working materials and provenance

Links appear within the discussion. Public sources open online; supplied files link to local working copies. These notes record the source context. This plan draws on the original thought experiment, Luke's clarifications and the wider project review. Financial inputs from 2021 remain labelled guides. Current external listings and guidance below were checked on 23 September 2026.

Original materials: [500 Queens VC NEW Long](#), slides 7-18; [Queens VC Global Scale Plan](#), section 5.4; [500 Queens facts and figures](#), slides 6-8; the supplied Word, PowerPoint and Markdown archive; and the [500QueensVC website](#). The origin and voluntary contribution are Luke's account. Historical address context: [Hancock subsidiary tenancy report](#).

Cut Through Venture and Folklore Ventures: [State of Australian Startup Funding 2025](#). The funding categories quoted on page 3 are Australian founding-team measures.

Caden: [Level 2 at 500 Queen Street](#) and [Level 7](#). Advertised areas, fit-outs and asking rents; an actual lease proposal supplies contractual costs and access terms.

ASIC: [Register a managed investment scheme](#). Reference for professional establishment work on any investment vehicle.

[Mutual Futures](#), particularly [work and life](#), [succession](#), and [intelligence and income](#).

[Oceania Healthy De-Slop Co-ops](#), including cooperative paths, shared facilities and public value.

[Grain by Grain](#), including its mission to solve for existential threats, playbook and documentary treatment.

[Virtual Solar Swarm](#), including origins, mission builder and network; plus the three supplied space-weather and solar-swarm Markdown documents. These are project ideas and teaching models, with engineering claims requiring validation.

[GAJRA Earth](#), [Earth Infinity](#), the [Earth Space AI Summit](#), [Future of Life 2045](#), and the supplied UNGA81 Joyful Responsible Abundance paper.

[Project Atlas](#), the [Community Ledger](#) and [Minjerribah Site and Service Ideas](#) supply a wider library of project briefs.

[Extreme Matter Atlas](#), particularly [the exploration method](#), [materials discovery](#), [material architectures](#) and [engineering](#). Local repository reviewed on 23 September 2026.

Working materials: AI and civic participation

[Ready S.E.T. Co-op Cultural Intelligence Node](#), Ready Sustainable Employment and Training Cooperative: the local site's home, node, Dunwich, culture, uses, projects, digital twin, process, cooperative and network pages were reviewed. The model page redirects to the process. In particular, [cultural collaboration](#), [practical uses](#) and [the cooperative layer](#) connect AI access with people and actual work.

Supplied [UNGA81 Joyful Responsible Abundance Refined \(New Reference Links\)](#), particularly "The missing middle of AI", "Ownership, livelihoods and time", Mutual Futures and Universal Intelligence. This is Luke's paper, not a transcript of an official UN address.

Supplied [Super Alignment of Artificial Super Intelligence](#) and [Web3 Sensorium for Science Debate](#). These preserve the Aura enterprise family, values-alignment ambition, shared simulations and open debate. Historical event dates, hardware references and proposed scientific claims remain identifiable as such.

Supplied [A Fair Go for the AI Age: Federated Sovereign Compute for Australian Communities](#) and [Submission to the Senate Environment and Communications References Committee](#). Their architectural contribution is a continuum of locally controlled and connected compute. Equipment and financing announcements in those papers are not treated as procurement quotes here.

Supplied [Fiji-Australia Vuvale Union Submission](#) (29 August 2026) and [Ocean of Peace Alliance: Veitacini Treaty Submission](#) (27 August 2026). They inform reciprocal Pacific collaboration, local choice, civic AI, food systems and resilience. Their proposed programmes are not commitments from the governments or communities named.

Supplied [Australian C-Hour Legislative Strategy](#) provides legislative background to recognising community contribution. C-Hour is presented here as care and reciprocity, progress measurement and encouragement through gamification and recognition, with no economic equivalent.

Supplied [GAJRA Earth Civic AI Commons: Business Plan for an A\\$250 Billion Protopian Gambit](#) adds context for shared AI infrastructure and community participation. Its funding scale is a separate proposal; this plan attaches no monetary value, funding conversion or redemption model to C-Hour.

Luke Nathan Hayes, [Submission No. 2](#), Inquiry into Local Government Funding and Fiscal Sustainability, House of Representatives Standing Committee on Regional Development, Infrastructure and Transport. Official [submissions register](#) verified on 23 September 2026. Sections 1.1, 1.2 and 2.3 inform the Incomplete Ledger, C-Hour and Gamify Democracy participation sequence. The supplied Local Government 2Funding Inquiry Submission PDF was also read.

Original topic names and ambitions are retained, with light spelling normalisation. The financial figures are rounded 2021 guides. Mentor pairings and practical activities translate the source concepts into this planning document. The companion Queens Wider Project Review Notes retain the wider multipage review.